

DEVELOPING VISION AND GUIDING PRINCIPLES

IDEAS FOR CPAC
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Vision Definitions

- ◎ An ideal which is held as a direction to move toward.
- ◎ The best possible future
- ◎ The big dream -- with no constraints

When visioning the change, ask yourself, "What is our preferred future?"

- ⦿ Draw on the beliefs, mission, and environment of the organization.
- ⦿ Describe what you want to see in the future.
- ⦿ Be specific to each organization.
- ⦿ Be positive and inspiring.
- ⦿ Do not assume that the system will have the same framework as it does today.
- ⦿ Be open to dramatic modifications to current organization, methodology, teaching techniques, facilities, etc.

Vision Process

- **Collect Images of Desired Future for Kaka'ako Makai**
- **Crafting a Vision in Small Groups**
(no group editing or wordsmithing)
- **Ratification with the Large Group**

Example of a Vision

- ◎ Mānoa is a premier research institution whose scholars are leaders in their disciplines and whose students are prepared for leadership roles in society. Mānoa strives for excellence in teaching, research, and public service. Mānoa is an innovative institution, comfortable with change. Mānoa celebrates its diversity and uniqueness as a Hawaiian place of learning. We build on our strengths including our unparalleled natural environment and tradition of outstanding Asia-Pacific scholarship.

Guiding Principle

Statement expressing a core commitment to either a preferred design element for the Kaka`ako Makai area or a process for the collaborative development and evaluation of design elements.

Process Idea for Developing Guiding Principles

1. Start with suggestions that already exist.
2. Generate new guiding principles

Examples of Guiding Principles

- ◎ ʻŌ “The view planes of the ocean and the mountains shall not be obstructed from within Kaka`ako Makia, and the view corridors connecting the mountains to the sea and other environmental elements, such as natural light and prevailing air currents, shall be preserved through design standards.” [206E-33.4, HRS]
- ◎ ʻŌ The Master plan shall ensure that the Hawaiian culture is the featured culture with a Hawaiian Sense of Place reflected in the landscape, setting and design.” [206-E-34c.5]